

POWER OF ATTORNEY (PROXY)

YOU SHOULD COMPLETE THIS POWER OF ATTORNEY IF YOU WISH FOR AN ATTORNEY TO VOTE ON YOUR BEHALF IN THE ANNUAL GENERAL MEETING OF ARCADIS N.V., WITH CORPORATE SEAT IN AMSTERDAM, TO BE HELD ON WEDNESDAY 20 MAY 2026 AT 2PM CET (THE “AGM”).

Arcadis has engaged CSC Financial Services (Netherlands) B.V. (EDGE Amsterdam West, Basisweg 10, 1043 AP Amsterdam, the Netherlands) to act as an independent third party to whom shareholders can grant a power of attorney with voting instructions for this AGM. If you wish to grant a power of attorney (including voting instructions) to CSC Financial Services (Netherlands) B.V. as your attorney, this form must be received by CSC Financial Services (Netherlands) B.V. ultimately on Friday 15 May 2026 at 5.30pm CET (by mail or by email: NL-Arcadis@CSCglobal.com).

If you wish to grant a power of attorney to another party, please include the details of this party below.

All relevant meeting documents, including the complete agenda with explanatory notes and the Annual Integrated Report 2025 can be found on the Company’s website (www.arcadis.com) and on the e-voting pages of ABN AMRO (www.abnamro.com/evoting).

Appointment attorney:

On **Wednesday 22 April 2026** (the Record Date), the undersigned is entitled to _____ ordinary shares in the share capital of Arcadis N.V., account number: _____ with _____ [insert name intermediary/bank] (jointly, the “Shares”). The undersigned hereby authorises and appoints*:

CSC Financial Services (Netherlands) B.V.; or

_____, born in _____ on _____

* Please check one of the boxes. If you do not check one of the boxes, this power of attorney is not valid.

as their true and lawful attorney to (i) represent the undersigned at the AGM and any resumption thereof, and to cast votes on the Shares as indicated below and (ii) to do all and everything the proxy might deem appropriate or necessary in connection with the foregoing, with the right of substitution.

If you grant power of attorney to CSC Financial Services (Netherlands) B.V., you must also include voting instructions. In that respect please check the appropriate boxes below. If you mark none of the boxes, this power of attorney is invalid. If you mark more than one box or no box, or if your mark for an agenda item is unclear, CSC Financial Services (Netherlands) B.V. will not vote at that/those specific agenda item(s) and your vote on the relevant item will be considered as an abstention.

If you grant power of attorney to another person, you may choose to include voting instructions. If you include voting instructions, please check the appropriate boxes below. If you mark none of the boxes, more than one

box or no box, or if your mark for an agenda item is unclear, you have granted a general power of attorney without voting instructions regarding that/those item(s) and the attorney can exercise the voting rights at their own will.

AGENDA		Vote		
No.	Item	FOR	AGAINST	ABSTAIN
4	2025 Financial Statements and dividend			
a	Adoption of the 2025 Financial Statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Dividend over financial year 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
5	Discharge			
a	Discharge of the members of the Executive Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Discharge of the members of the Supervisory Board	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
6	Appointment of external auditor			
a	Appointment of external auditor to audit the 2027 Financial Statements	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Appointment of external auditor to provide limited assurance on the 2027 sustainability statement	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
8	Remuneration reports Executive Board and Supervisory Board 2025			
a	Remuneration report Executive Board 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Remuneration report Supervisory Board 2025	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
9	Composition of the Executive Board; appointment of Ms. H.L. Polinsky	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
10	Composition of the Supervisory Board			
a	Reappointment of Mr. M.C. Putnam	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Appointment of Mr. C.G. Trowell	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
11	Delegation of authority to grant or issue (rights to acquire) Arcadis N.V. shares			
a	Designation of the Executive Board as the body authorized to grant or issue (rights to acquire) ordinary shares and/or cumulative financing preference shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
b	Designation of the Executive Board as the body authorized to limit or exclude pre-emptive rights	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
12	Authorization to repurchase Arcadis N.V. shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>
13	Cancellation of ordinary Arcadis N.V. shares	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>

This proxy should be (i) accompanied by a registration certificate that you received from your bank when you registered your shares for the General Meeting (ii) signed by you and (iii) timely received by the attorney. If this is not the case, this proxy is not valid and, if applicable, the voting instructions are not valid.

This proxy may only be revoked by written notification to the attorney, which must be received by the attorney ultimately Friday 15 May 2026 at 5.30pm CET.

This proxy is governed exclusively by the laws of the Netherlands.

Name: _____

Address: _____

Date: _____

Signature: _____